

2025 年報

ANNUAL REPORT



**Environmental
Social
Governance**



TABF

TAIWAN ACADEMY OF
BANKING AND FINANCE
台灣金融研訓院



2025 年報

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Preface

In 2025, the global economy continued to balance tariff pressures with technological advancement. Taiwan's economy has benefited from strong growth as AI reshapes value chains with accelerating global demand for computing power. Against this backdrop, the financial sector is evolving away from its traditional intermediary role into core infrastructure integrating data, technology, and risk management. Financial resilience, a deep talent pool, and institutional innovation have become critical for Taiwan to remain competitive amid shifting capital flows and intensifying digital competition.

In alignment with national policy priorities, therefore, TABF has used technology to drive institutional and talent transformation. Through its HR Tech Innovation Pilot Program, it has incorporated AI into recruitment and assessment, jointly developing data-driven hiring models and scalable talent frameworks together with financial institutions. In

parallel, to support the Asian Asset Management Center (AAMC)

initiative, it partnered with industry and academia to cultivate asset management talent, with key areas including family offices, investment solutions, and wealth succession services for high-net-worth clients.



Chairman

Paul C. D. Lei

FinTech Taipei has continued to serve as a key platform connecting government, industry, academia, and international participants. With a focus on virtual assets, AI, and fraud prevention technology, the 2025 event fostered global exchange while highlighting Taiwan's fintech capabilities. TABF has also introduced an e-signature certificate system for secure and efficient credential management, supporting the ongoing digitalization of financial services.

TABF has collaborated with banks to produce instructor training programs and community-based financial literacy education targeting military personnel and seniors, building a more sustainable outreach model. Internationally, it also expanded its partnerships with European professional institutions, promoting cross-border exchange of talent, standards, and expertise.

Looking ahead, the growth of the financial sector will depend not only on isolated efforts, but on cross-sector collaboration. Guided by policy and informed by data, TABF will continue working with the government, industry, academia, and global partners, advancing talent development, technological adoption, and institutional innovation to build a more resilient, forward-looking ecosystem of finance.

President

Kao. Yi-Cheng



The 16th Board of Directors and Supervisors

Term of Office: October 15, 2024 – October 14, 2027



Directors

Name	Organization	Position	Representation
Paul C. D. Lei	Taiwan Academy of Banking and Finance	Chairman	Scholar/Expert
Yi-Cheng Kao	Taiwan Academy of Banking and Finance	President	Scholar/Expert
Chen-Chang Tong	Banking Bureau of the Financial Supervisory Commission	Director General	Director-General, Banking Bureau
Ching-Ping Kao	Securities and Futures Bureau of the Financial Supervisory Commission	Director General	FSC
Tsung-Yung Lee	Agricultural Finance Agency, Ministry of Agriculture	Director General	Director-General, Dept. of Agricultural Finance
Hue-Heng Tao	Department of Banking, Central Bank of the Republic of China (Taiwan)	Deputy Director General	Central Bank
Ray B. Dawn	Bankers Association of the Republic of China	Chairman	Chairman, Bankers Association
Jong-Yuan Ling	Bank of Taiwan	Chairman	Banking Industry
Shi-Kuan Chen	SinoPac Holdings	Chairman	Banking Industry
Yen-Mao Lin	Taiwan Cooperative Bank	Chairman	Banking Industry
Nan-Chou Huang	E.SUN Bank	Chairman	Banking Industry
Chun-Chih Huang	Hua Nan Bank	Chairman	Banking Industry
Monica Chiou	Trust Association of R.O.C.	Chairman	Chairperson, Trust Association
Chi-Lin Wea	R.O.C. Bills Finance Association	Chairman	Chairperson, Bills Finance Association
Shen-Gang Mai	The National Federation of Credit Co-operatives R. O. C.	Chairman	Chairman, Credit Cooperatives Federation

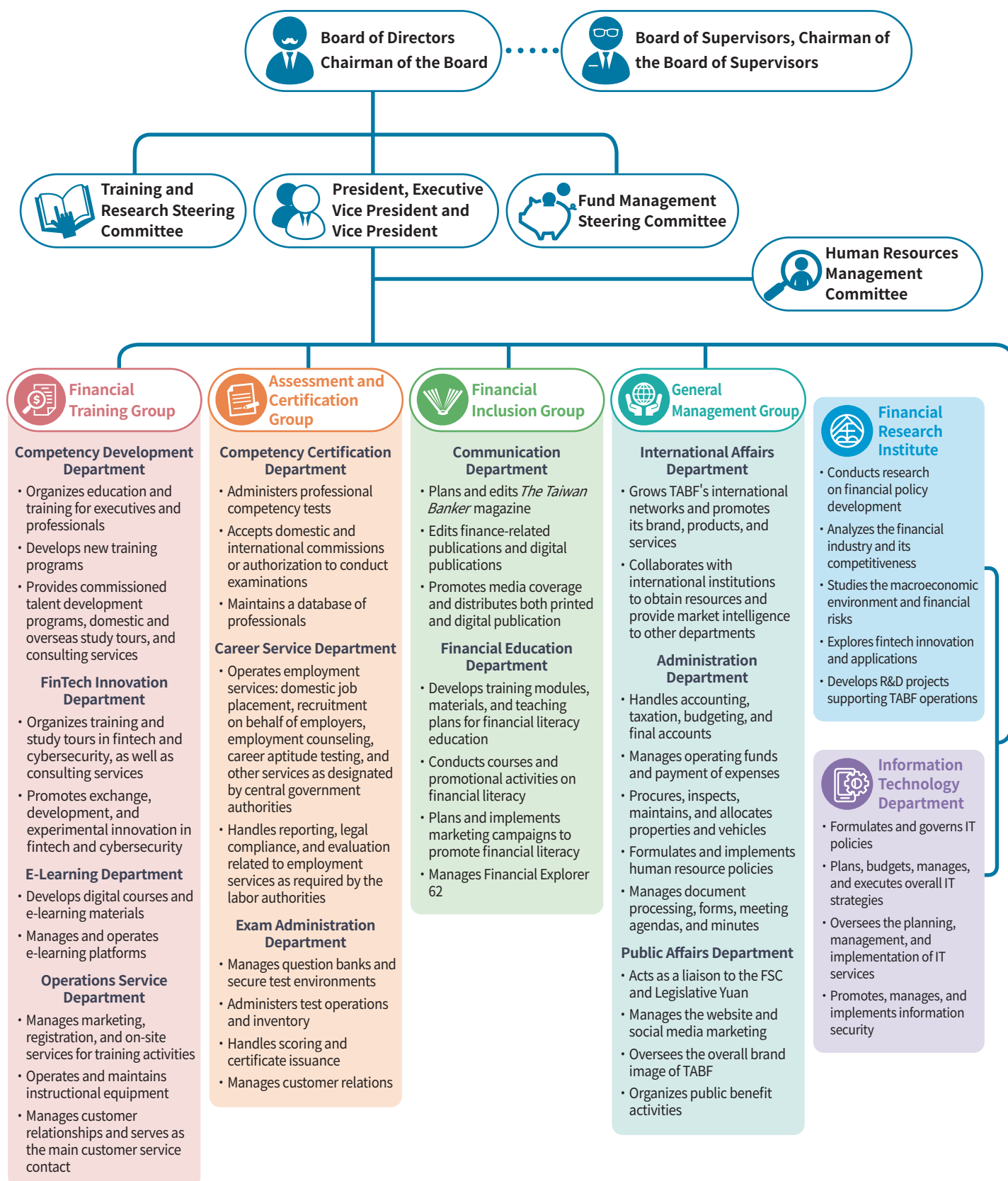


Supervisors

Name	Organization	Position	Representation
Shin-Kuo Lai	Financial Examination Bureau of the Financial Supervisory Commission	Director General	Director-General, Examination Bureau
Wang-Ruu Tseng	National Taiwan University	Executive Vice President	Scholar/Expert
Yih-Jiuan Wu	Department of the Treasury Central Bank of the Republic of China (Taiwan)	Director General	Central Bank
Jie Chen	The National Federation of Credit Co-operatives R. O. C.	Chairman of Supervision Committee	Credit Cooperatives
Chun-Shen Lee	Xizhi District Farmers' Association	Executive Director	Farmers' Associations

Date: December 31, 2025

Organizational Structure







全院亮點 ORGANIZATIONAL ACHIEVEMENTS



HRTech Joins Forces with Domestic Banks to Pioneer a New Era of Talent Recruitment

With a forward-looking vision in response to the challenges posed by declining birth rates, intensifying cross-industry competition for talent, and accelerating digital transformation of the financial sector, TABF launched the HRTech Innovation Experiment. Integrating resources from across the research, assessment, and IT departments, the project introduces AI into talent recruitment and evaluation, establishing a new framework combining professional depth, practical effectiveness, and scalability to open a new chapter in financial recruitment.

This project introduces a more precise, efficient, and consistent talent selection mechanism, transforming recruitment practices in Taiwan's financial industry from experience-based judgment to intelligent data-driven decision-making. TABF collaborated with six banks on research initiatives spanning recruitment examinations, management trainee programs, and talent assessment scenarios, accumulating replicable and scalable implementation experience, and bringing the project directly into real-world hiring decision-making.

The project demonstrated a high degree of stability and maturity in large-scale recruitment examinations involving more than 500 candidates, earning recognition from numerous evaluation committee members, and proving its ability to support large-scale operations. TABF will continue to optimize its model and reporting system, positioning HRTech as key infrastructure for intelligent financial recruitment, while further strengthening its partnerships to establish comprehensive tracking and feedback mechanisms. The collaboration between HRTech and domestic banks represents not only a recruitment

process upgrade, but also a concrete step toward a new era of intelligent talent acquisition.

Asian Asset Management Center Talent Development Program: Connecting Campuses with the Core of the Industry

In support of the national policy initiative to establish Taiwan as an "Asian Asset Management Center," TABF launched the Talent Development Program – Foundation Course and organized the Asian Asset Management Rising Stars Campus Day, creating a comprehensive talent incubation pathway connecting academia with the financial industry.

During the morning session, elite university teams presented practical proposals on key topics such as private banking, OBU strategies, and family offices to senior executives from institutions including Taipei Fubon Bank, Mega Bank, and DBS Bank (Taiwan). In the afternoon, representatives from six leading financial institutions – Yuanta, Taishin, Bank SinoPac, Hua Nan Bank, E.SUN Bank, and DBS – engaged in face-to-face exchanges with students, enabling direct dialogue between emerging talent and industry leaders.

The event also incorporated AI-powered career exploration experiences and interactive networking, helping students gain deeper self-awareness and prepare for future careers in finance. Through 50 hours of intensive training during the first semester of the 2025 academic year, combined with industry-academia engagement activities during the winter break, the program successfully put the principle of integrating learning with practice into action, laying a solid foundation for Taiwan's asset management industry.



FinTech Taipei 2025: New Opportunities for Cross-Sector FinTech Collaboration

FinTech Taipei 2025 was held at TABF's Elite Hall from October 22 to 23, 2025, attracting nearly 900 in-person participants. This year's forum brought together representatives from financial peripheral institutions, financial institutions, startup teams, and foreign representative offices in Taiwan to jointly witness Taiwan's fintech innovation and international connections.

Featuring dozens of fintech experts from eight countries who engaged in discussions with representatives from Taiwan's financial industry, government, academia, and research sectors on the latest fintech trends and innovative applications, the first day of the forum focused on three key themes: virtual assets, AI, and technology-

driven fraud prevention. On the second day, fintech presentations were delivered by domestic financial institutions and major technology companies, showcasing the latest achievements in AI adoption within the financial sector, alongside creative presentations from university student teams highlighting the innovative potential of the younger generation.

The event also introduced an international networking party held on the first floor of TABF to promote cross-sector fintech exchange, providing more opportunities for global fintech collaboration through relaxed and interactive engagement. FinTech Taipei has become Taiwan's premier fintech event, serving as a platform for connecting with the international community, and showcasing Taiwan's innovative, high-quality financial services.





Digital Signature Certificates for a Sustainable Future

In June 2025, to enhance the digitalization and intelligence of financial examination results and certifications, while ensuring their authenticity and security, TABF introduced digital signature certificates. The initial implementation covered certificates for passing TABF-administered certification examinations and completion certificates for selected statutory training programs.

Digital signature certificates are a secure form of digital certification which ensures integrity and non-tamperability, preventing forgery or unauthorized modification while providing verification functions. Certificate holders may directly access TABF's website to view them or download them as PDFs, eliminating the need for physical storage, reducing paper usage, lowering environmental impact, and aligning with modern sustainability principles.

Certificate holders and recruiting institutions may scan the QR code embedded in the certificate to quickly verify its authenticity, or open the certificate file to confirm whether the digital signature has been altered or forged. TABF also provides a convenient verification platform where users can enter the serial number for database authentication, or upload the PDF for automatic verification and validation.

A New Touchpoint for Financial Literacy Education

In February 2025, TABF entered the audio economy by launching the TABF Podcast, expanding the reach of financial knowledge through an innovative media format, and further deepening the accessibility and innovation of financial literacy education. As the learning habits of digital-native generations rapidly evolve, traditional knowledge sharing methods centered on printed materials or fixed-location lectures no longer fully meet the needs of modern



society for fast-paced and fragmented information. Through on-demand audio content and a conversational format, the TABF Podcast seamlessly integrates general concepts, current trends, and everyday life topics into accessible and relatable content, bringing expert knowledge into people's daily lives.

The launch of the program marks an important milestone in TABF's transition from a knowledge delivery model to one centered on shared experiences. By connecting financial topics with real-life scenarios, the podcast transforms seemingly complex concepts into content that audiences can easily absorb during commutes, exercise, or leisure time. With distribution across multiple streaming platforms, financial education is no longer confined to classrooms or traditional learning frameworks, but instead becomes accessible anytime and anywhere, increasing interest and engagement by the younger generations. This initiative represents not only an innovation in media format, but also TABF's continued commitment to financial inclusion and national financial resilience.

Military Financial Empowerment and Senior Fraud Prevention

Financial inclusion is one of TABF's core missions. In 2025, TABF continued integrating diverse resources from the government, financial institutions, and local communities to transform financial education knowledge dissemination from a model focused primarily on advocacy and classroom instruction into a systematic approach centered on empowerment and capacity building. By addressing the real financial contexts faced by partner organizations and target groups, TABF aims to establish self-sustaining mechanisms and capabilities, allowing knowledge to be internalized over the long term and generate continuous impact. This scalable and sustainable model is gradually





embedding financial education within organizational operations and everyday settings.

TABF partnered with the Ministry of National Defense to promote the Military Financial Education Program, with the shared objective of establishing sustainable internal financial education empowerment within the armed forces. Seed training of financial education instructors helps transform external expertise into internal teaching capacity, while systematic course structures and implementation mechanisms enable military units to independently plan and promote financial education according to their needs. In parallel, initiatives such as financial certification guidance further enhance the financial judgment of military finance officers, transforming financial education from a simple matter of knowledge transmission into cultivation of decision-making capabilities, and integrating it into daily military operations to support the long-term financial stability of service members.

TABF also launched the Senior Financial Well-being Public Welfare Program in collaboration with Mega International Commercial Bank, using awareness to strengthen seniors' ability to prevent fraud. The

program aligns with banks' existing fraud prevention efforts, and supports the financial regulatory framework of fraud prevention, interception, and awareness. TABF systematically translated practical frontline banking experience in abnormal transaction detection, counter service care, and fraud pattern identification into standard fraud awareness educational materials suitable for community outreach. Through collaboration with Taichung City Government community networks, anti-fraud education was extended into everyday community settings. In this joint division of responsibilities, the bank focuses on risk detection and fund control, while the education system strengthens public awareness – turning recognition education into a frontline component of the broader financial system, and further reinforcing prevention.

Through joint cross-sector creation, TABF is gradually evolving from a knowledge provider into a facilitator of capabilities and sustainable mechanisms. By establishing self-generating empowerment models within the military system, and connecting financial practice with local community networks for senior fraud awareness education, TABF has enabled financial education to



operate effectively across diverse environments, steadily building the foundation for practical financial inclusion.

European Partnerships Create New Opportunities for International Talent Development

In 2025, TABF entered into cooperation with several internationally renowned European financial training institutions. Pursuing an internationalization strategy, it signed Memoranda of Understanding (MOUs) to establish institutionalized long-term cooperative relationships with the Frankfurt School of Finance & Management in Germany, Chartered Banker Institute (CBI) in the United Kingdom, and Swiss Association for Quality (SAQ). Such international collaboration systematically promotes talent development, professional certification initiatives, and knowledge exchange to further strengthen Taiwan's global competitiveness.

The partnership with the Frankfurt School of Finance & Management focuses on digital finance, risk management, and sustainable finance, promoting in-

depth interaction and knowledge sharing among financial professionals across Asia and Europe through professional training programs, international forums, and research exchange initiatives. The cooperation with CBI emphasizes executive leadership training in these key areas, ESG professional certifications, and international internship opportunities for young talent – strengthening financial professionals' global perspectives, practical capabilities, professional ethics, and sustainable finance capabilities.

The strategic partnership with SAQ makes it TABF's first overseas partner. TABF aims to deepen the professional content of Taiwan's financial training in wealth management and further enhance the overall quality of financial professional services by referencing SAQ's international standards and practices for professional certification.

Through these strong partnerships, TABF continues to deepen its international connections, integrate global resources, and enhance talent development, creating forward-looking, internationally competitive opportunities for Taiwan's financial industry.







業務實績 PERFORMANCE INDICATORS



Regulatory Adjustment Platform for Stronger Policy Communication

In July 2024, the Financial Supervisory Commission (FSC) established the Financial Action Innovation Regulation Adaptation Platform, along with four regulatory working groups covering banking, securities and futures, insurance, and innovation, aiming to collect policy and regulatory recommendations from different sectors, enabling the FSC to conduct accelerated evaluations and timely responses. TABF serves as the secretariat for the Banking Regulatory Working Group and successfully convened ten group meetings and one platform-wide meeting between July 2024 and March 2026. Each meeting was attended by academic committee members and representatives from the FSC to discuss and confirm proposals submitted for consideration. Feasible proposals are adopted by the FSC for regulatory amendments or formulation of new regulations, while those requiring further deliberation are referred back to the proposers for supplementary explanations before being resubmitted or forwarded to the FSC as reference for future legislative revisions. In addition, several major proposals have further evolved into regulatory policies to address future environmental changes and international competition.

Evaluating the Sustainability Capacity of the Financial Industry

In support of Taiwan's 2050 net-zero target, and in alignment with the FSC's Green Finance Action Plan and international sustainability trends, TABF, the Securities and Futures Institute (SFI), and Taiwan Insurance Institute (TII) jointly organized the Sustainable Finance Evaluation in alignment with the FSC's green and transition finance policy framework. This initiative aims to strengthen the

financial industry's sustainability planning and service quality, enhance its capacity to address climate change and ESG-related risks, and amplify its broader influence on the sustainability of economic sectors, thereby accelerating the development of Taiwan's sustainable finance ecosystem. The Sustainable Finance Evaluation encourages leading institutions to serve as industry benchmarks, guiding them to align their sustainability strategies and practical actions with current sustainability policies and regulatory priorities. Through these efforts, it seeks to strengthen operations and foster innovation in sustainable financial services. The first assessment was launched in 2023, followed by the second and third rounds in 2024 and 2025.

Treating Customers Fairly Principle Assessments to Enhance Consumer Protection

Consumer protection is an important test of a nation's financial legal framework. The FSC launched the first Assessment of Treating Customers Fairly Principles in 2019 to actively promote the Implementation of Treating Customers Fairly Principles in the Financial Services Industry, aiming to encourage financial institutions to continuously strengthen related policies, improve service quality, and safeguard the rights and interests of their consumers. The initiative also seeks to cultivate a corporate culture centered on integrity, transparency, care, and fair customer treatment to support the sustainable development of the entire industry. Beginning with the seventh assessment in 2025, the FSC designated TABF, SFI, and TII to jointly oversee the assessment. For the first time, online systems were introduced for self-assessment, submission, and scoring to improve operational efficiency. Following the completion of the assessment, the results

were announced on October 16, and an awards ceremony was held on November 4. Going forward, valuable feedback will be further incorporated from all sectors to further refine the assessment framework, encouraging institutions to strengthen their fair treatment culture, corporate governance, and social responsibility, fully protecting the rights and interests of their consumers to create jointly beneficial outcomes.

New Recruitment Solution for the AI Era

TABF's HRTech Innovation Experiment Project, implemented over two and a half years, integrates three core applications: an AI-powered resume screening model, multi-competency online assessment platform, and AI-based online interview platform. Breaking away from the traditional heavy reliance on manual review and single-assessment tools, these innovations transform experience-based judgment into evidence-based decision-making. The multi-competency assessment platform incorporates a gamified design to more accurately capture candidates' performance in areas such as risk tolerance, logical reasoning, memory, concentration, and problem-solving, while the AI online interview platform overcomes makes recruitment processes more flexible while enabling interviewers to better understand candidates' communication characteristics and job-fit potential prior to the formal interviews. Looking ahead, the Financial Research Institute will further leverage TABF's long-standing strengths in talent development, recruitment assessment, and industry collaboration to continue expanding the scope of HRTech. While ensuring compliance with personal data protection and usage regulations, it will progressively accumulate and analyze information

including resumes, assessments, interviews, and training records to extend the financial talent database, helping financial institutions more accurately identify talent characteristics and competency trends, and also serving as an important reference for future recruitment, training, and talent allocation, further enhancing the overall effectiveness of talent selection and development.

Current affairs commentaries published:

95

Media interviews and citations:

105

Forums, seminars, and project-based symposiums held:

8





Strengthening Executive Leadership and Enhancing Governance Resilience

To strengthen the sustainability of Taiwan's financial industry, TABF continued promoting executive professional development. Initiatives including the Leadership Excellence Advancement Program (LEAP) and International Talent Development Program (ITDP) aim to broaden participants' strategic perspectives and cultivate agile thinking and transformational leadership capabilities in response to increasingly complex global challenges, thereby driving organizational innovation and growth amid the evolving financial landscape.

Since its launch in 2011 through a joint initiative with the Bankers Association of the Republic of China, LEAP has cultivated 494 financial leaders from 15 cohorts. The core themes of the 2025 program were governance, sustainability, and digital transformation. Many alumni have gone on to exert significant influence in key leadership positions, driving forward-looking business development, and contributing to Taiwan's financial innovation.

ITDP invites domestic and international financial practitioners to share their expertise through interactive group discussions and thematic presentations. In 2025, Singapore was selected as the overseas training destination. Participants engaged in on-site visits and professional exchanges to cultivate immediately deployable talent to lead overseas branch operations.

In addition to systematic professional training, TABF also organized the Compliance Officers Exchange Forum to examine global regulatory trends and governance frameworks, discuss forward-looking compliance and risk control practices, and align early with international regulatory standards, comprehensively enhancing the effectiveness of institutional implementation.

Learning from International Experience on Competitiveness and Resilience

In 2025, TABF continued advancing training collaboration to enhance the competitiveness of Taiwan's financial industry, utilizing strategic partnerships





with global institutions to cultivate forward-looking perspectives and strategic thinking among financial professionals in alignment with global standards.

To strengthen the training capacity of LEAP, TABF connected with leading international institutions such as the Chartered Banker Institute (CBI) and University of St Andrews. It jointly organized overseas study programs and on-site visits focused on globally trending issues, helping broaden the perspectives of the senior financial professionals who participated.

To support Taiwan's Asian Asset Management Center policy initiative, TABF partnered with the Wealth Management Institute (WMI) of Singapore to organize the Delegation to Singapore on High-Net-Worth Wealth Management, as well as a series of advanced asset management activities, establishing an international exchange platform for senior financial professionals. Through in-depth professional training and on-site

International Training Programs:

72 classes,
3,701 participants





visits, the participants gained insight into Singapore's asset management ecosystem, family office system, and investment strategies, drawing upon international best practices. TABF also organized executive forums and seminars focusing on corporate governance and strategic oversight, using case studies to strengthen practical application and help senior executives align with global perspectives to sustain international competitiveness while enhancing governance and strategic management.

In collaboration with the Financial Information Service Co., Ltd. (FISC), TABF led the Tokyo Financial Cybersecurity and Anti-Fraud Technology Study Tour to Japan for professional exchanges on cybersecurity and fraud prevention, laying a solid foundation for future cross-border cooperation on cybersecurity, fraud prevention, and financial supervision. In addition, the Financial Inspection and Audit Seminar Series arranged overseas practical study visits, leading chief auditors from domestic banks to the United Kingdom to enhance Taiwan's regulatory and audit

systems, further strengthening financial governance and resilience.

Building the Foundation for the Asian Asset Management Center

In response to the FSC's Asian Asset Management Center policy initiative, TABF integrated domestic and international training resources to launch the Asian Asset Management Center Talent Development Program. Foundational, intermediate, and advanced training courses were tailored for professionals with varying levels of experience and business functions. The curriculum focuses on key topics related to customized services for high-net-worth clients, including family trusts and family offices, investment products and succession planning tools, and tax planning. TABF also provides customized training for financial institutions.

In addition, TABF organized the High-Net-Worth VIP Comprehensive One-to-One Elite Practice Program,





combining professional knowledge with one-on-one scenario-based dialogue simulations using international standards as competency benchmarks. The program is designed to cultivate service-oriented mindsets among financial professionals.

In 2025, the Asian Asset Management Center Talent Development Program trained a total of 2,434 participants. Moving forward, TABF will continue expanding its talent pool, organizing diverse training programs and exchange activities to ensure the ongoing professional development of financial talent, establishing a solid and sustainable foundation for Taiwan to become an Asian Asset Management Center.

Professional Training Sessions:

2,638 classes,

173,945 participants





Interview Scoring System for Intelligent Management: A New Digital Milestone

To strengthen management of recruitment interviews, reduce human errors, and improve operational efficiency, TABF developed the Interview Scoring System as an auxiliary tool to administer interviews. Operating within a secure environment, the system supports (1) candidate check-in, (2) transmission of resume materials for interview panel preview, (3) real-time notifications to help the interviewers monitor the interview room status, (4) digital scoring by interview panel members, and (5) anomaly detection and verification. This system reduces manual input errors, minimizes paper-based operations, enhances process transparency, and enables real-time, secure, and accurate interview administration.

Diverse Recruitment Models to Expand Service Reach

To attract more outstanding talent to the financial industry, TABF not only provides traditional recruitment services based on written examinations and interviews, but also diverse solutions tailored to institutional needs. These include document-based reviews without written examinations, replacement of written tests with Financial Intelligence Test (FIT) certification levels, and recruitment advertisement services linking directly to institutions' application portals through the TABF recruitment website.

The range of client institutions has gradually expanded from state-owned banks to the private sector, including Bank of Shanghai, Entie Commercial Bank, Bank of Panhsin, and Taichung Commercial Bank.

In addition, TABF has developed supporting recruitment tools to improve the fairness and objectivity of talent selection, continuously updating examination content and data analysis models to enhance the accuracy and practical value of assessments so that candidates from diverse backgrounds can demonstrate their strengths. The HRTech Innovation Experiment Project integrates AI into recruitment processes for validation. Combined with talent aptitude assessments, the system generates comprehensive analytical reports for reference by interview panels, improving recruitment accuracy, optimizing the recruitment workflow, and assisting financial institutions to address the rapidly evolving challenges of the financial industry through precise, comprehensive talent evaluation.

Computer-Based Testing for the Sustainability Proficiency

In support of Taiwan's 2050 Net-Zero Transition target and the FSC's Green Finance Action Plan 3.0, TABF jointly administers the Sustainability Development Foundation Proficiency Test together with the Securities and Futures Institute (SFI) and the Taiwan Insurance Institute (TII). This examination is designed to strengthen professional



competencies related to sustainability among financial industry practitioners, promoting the green transformation of financial markets. To date, nearly 50,000 candidates have passed.

As demand for this certification continues to grow, TABF remains committed to enhancing both the effectiveness and accessibility of sustainable finance certifications. In addition to the six paper-based examinations jointly administered annually by the three organizations on a rotating basis, TABF also launched a computer-based testing option for the exam in July 2025, providing candidates in northern, central, and southern Taiwan with a convenient new alternative.

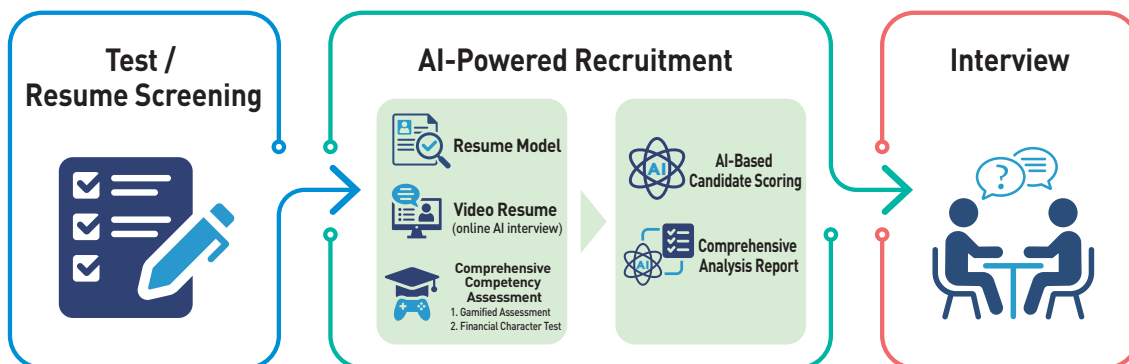
Certification Examinations:

127,669 administered

Employment Screenings:

51,534 administered

Recruitment Process⁺





Chiayi County Financial Inclusion Program: A Successful Mid-Sized CSR Model

In 2025, TABF collaborated with the Financial Information Service Co., Ltd. (FISC) and the Taiwan Insurance Institute (TII) to promote the CSR Financial Inclusion Public Welfare Program, expanding its educational outreach to Chiayi County, and making it the fourth county or city in Taiwan to implement elementary school financial literacy education. In addition to extending the program to a new region, the initiative also developed a flexible and replicable mid-sized CSR model, demonstrating how elementary-level financial literacy education can be promoted effectively with limited resources. Building on this experience, TABF aims to further diversify industry collaboration opportunities and continue broadening the impact of financial inclusion initiatives.

In response to the unique characteristics of the Chiayi region, the program also introduced dedicated sessions for remote areas, prioritizing schools in rural and mountainous regions, overcoming geographical barriers to narrow the urban-rural education gap. By recruiting young instructors from National Chung Cheng University, the program also established a sustainable local talent source integrating local life and cultural experiences, embedding financial



**Financial Education
Events Held:**

1,539

**Event Participants Reached:
Approximately**

52,588



education into community development. 60 activities were held in Chiayi throughout the year, reaching 1,107 students, with rural schools accounting for more than 50% of the participating institutions – demonstrating tangible progress in extending financial education to underserved regions. TABF hopes to further expand the impact of financial education through the combined participation of industry, academia, and local educational communities, instilling strong financial knowledge from an early age as a foundation for future development.

High-Quality Financial Literacy Programs Guided by Inclusion and Innovation

In 2025, TABF once again received recognition at the FSC's Financial Education Contribution Awards, winning the Gold Award for Best Financial Inclusion and Silver Award for Best Innovation. These honors demonstrate TABF's longstanding nationwide achievements in financial inclusion and financial education, while also highlighting the staying power and professionalism of its educational initiatives.

TABF received the Gold Award for Best Financial Inclusion for its Indigenous Financial Education Program. Aiming to bridge the gap between finance and indigenous

communities, TABF has promoted financial education for indigenous peoples for five consecutive years. By working directly within tribal communities and respecting local cultures, TABF developed customized teaching materials which integrate indigenous cultural elements with everyday financial scenarios. Age-specific curricula were also designed for senior, middle-aged, and younger audiences to ensure alignment with the needs of different life stages. To date, more than 500 educational activities have been held, reaching over 25,000 participants, and successfully establishing an inclusive financial education model that combines cultural sensitivity with practical value.

Now approaching its fourth year of operation, the Financial Explorer 62 (FE62) received the Silver Award for Best Innovation. FE62 continues to promote financial education through interactive and creative approaches, including a gamified mobile learning application that encourages schools to participate in teams. This innovative educational platform guides students to explore Taiwan's financial history while simulating practical personal finance and investment situations – an edutainment model which breaks past the limitations of traditional classrooms, serving as an engaging, dynamic gateway for younger generations to learn about money.





Financial Publishing and Professional Publications

In response to the rapid transformation of the financial industry and emerging knowledge demands, and in alignment with the government's Asian Asset Management Center policy, TABF has continued to strengthen its professional financial publishing. Its systematic and diverse publications have helped practitioners and readers in related fields stay informed about industry trends and core professional competencies. TABF's updated professional textbooks include Risk Management Systems and Practices, Overview of Regulatory Compliance for Financial Institutions, Regulations and Practices for Outsourced Debt Collection, Financial Technology Competency, and Import and Export Foreign Exchange Operations. These publications integrate theoretical foundations with practical case studies, serving as valuable references for both daily operations and professional development. In response to the rise of AI, TABF also published The Financial AI Revolution: The Path to Intelligent Transformation in Banking, helping the industry address the challenges of a rapidly changing business environment.

The Taiwan Banker has long been recognized as one of Taiwan's most representative publications for the financial industry. The magazine closely follows major domestic and international political, economic, industrial, and social developments, providing in-depth analysis of market developments and policy trends across the banking, insurance, and securities sectors. Through professional analysis and exclusive interviews with influential figures, it conveys core policy perspectives and diverse viewpoints from government, business, academia, and research communities on significant financial issues.

In 2024, the magazine launched a comprehensive upgrade and redesign initiative, enhancing its visual presentation and layout to enable readers to absorb key insights and new knowledge more efficiently. At the same time, the website

The Taiwan Banker Magazine Circulation:

42,497

Media Citations:

215

New Book Titles:

10

Total Book Distribution:

22,380



functions are being continuously updated, integrating the print and digital platforms to provide more convenient and diverse access channels. In addition, the magazine partnered with Dow Jones Factiva to include full-text magazine articles in its international database, allowing global research institutions and readers to access its content, and further enhancing the international visibility of Taiwanese finance.

TABF Podcast for Intelligent Protection: Guiding Society Across a New Digital Awareness Frontier

Against the backdrop of rising geopolitical risks and the rapid advancement of deepfake technology, the ability to identify and interpret digital information has become an essential component of modern financial literacy. To strengthen the public's ability to respond to emerging financial risks, TABF launched the Breaking Through Financial Cognitive Warfare special series in 2025, bringing together leading policy, law, and cybersecurity experts for interdisciplinary dialogue exploring new challenges within the digital financial environment. Participants included TABF Chairman Ray T.D. Lei, Judge Cheng Yu-Jen of the Taiwan High Court's Major Financial Case Division, TWNIC Chairman Huang Sheng-Hsiung, and Attorney Liu Luo-Yi, Community Director of Plain Law Movement.

Presented in an easily understood, accessible format, the series transforms complex cybersecurity and policy issues into practical knowledge. Its multimedia format helps the public better understand how digital financial crimes work, improves their ability to identify fraud and manipulation, and clearly communicates the connection between financial literacy and national security. It received widespread attention following its release, further strengthening digital security awareness and overall financial resilience.

In the second half of 2025, TABF also organized the FSC's FinTech Thematic Outreach Program – Focus Group Sharing Sessions, targeting three major groups: youth, senior citizens, and small and medium-sized enterprises. The initiative identified the real needs of different generations and industries during digital financial transformation through in-depth discussions and frontline interviews. In addition, an interactive Online Financial Wish Pool was introduced to collect broad public expectations and ideas regarding future financial services. These valuable firsthand insights subsequently became reference points for fintech policy development, helping shape a people-centered fintech ecosystem which effectively integrates technological innovation and financial inclusion values to support the steady digitalization of Taiwan's financial industry.





A New Talent Development Hub Connected to Central Taiwan's Financial Strength

Since first establishing its Central Taiwan branch at Tunghai University in 2007, TABF has spent the past 18 years deepening local engagement, growing alongside the financial industry in central Taiwan. In 2018, to strengthen industry-academia collaboration and further promote the grassroots development of financial education, the branch relocated to National Taichung University of Science and Technology. In September 2025, the branch relocated once again to the upper floors of the Hua Nan Bank Taichung Branch in Taichung's Central District. This new environment not only provides a more comfortable setting, but also symbolizes TABF's renewed commitment to innovative services and deeper local engagement.

With the continued evolution of the financial industry into fintech, sustainable finance, and asset management, TABF has consistently upheld its mission of cultivating professionals. Through its new Central Taiwan Service Center, it aims to bring its services closer to local communities, making training programs and examinations more accessible to financial institutions in central Taiwan while also fostering greater exchange and collaboration. The new facility represents not only an upgrade in services, but also TABF's ongoing commitment to financial knowledge and talent development.

Strengthening Section Chief Leadership to Guide Team Transformation

To advance organizational modernization, TABF conducted a six-month Section Chief Training Program from August 2025 to January 2026. The program was designed to assist 28 first-line supervisors transition from individual contributors into team leaders.

The training focused primarily on interpersonal communication and operational management. Covering 40 hours, the curriculum consisted of modules covering roles and responsibilities, management, and communication. During the final presentation session, participants demonstrated cross-departmental collaboration and problem-solving capabilities through concise presentations, transforming theoretical knowledge into implementation strategies.

Through this program, TABF hopes all supervisors will bring management wisdom back to their respective departments, serve as key organizational pillars, foster a dynamic workplace through effective communication and strong management, and lead TABF to respond to challenges within the evolving business environment.

Industry-Academia and Civil-Military Exchanges to Diversify Partnership Networks

To deepen cross-sector collaboration, TABF has



established strategic alliances with partners across industry, government, academia, and the military. Within the national defense sector, TABF signed Memoranda of Understanding (MOUs) with the Ministry of National Defense and National Defense University. These strategic partnerships have facilitated bilateral exchanges in financial strategy and academic expertise, assisting the armed forces to establish comprehensive financial protection systems.

TABF has signed multiple MOUs with colleges and universities in the area of youth talent cultivation, strengthening sharing of resources with academia. Furthermore, it has formed a trilateral alliance with the New Taipei City Youth Department and Fu Jen Catholic University, successfully integrating local government policies and academic resources with its own examination and certification services to comprehensively link practical application with academic learning.

Moving forward, TABF will continue leveraging its diverse partnerships to integrate cross-sector resources, embracing the spirit of joint creation to support social development and talent cultivation, supported by financial expertise.

International Exchange to Shape a More Global Vision

In 2025, TABF continued to strengthen its international engagement by joining the Global Capacity Building Coalition (GCBC) and becoming a Platinum Member of the UK-based think tank Z/Yen. During the year, TABF organized three online seminars and jointly hosted the Taiwan Financial International Promotion Forum – London Session together with the Bankers Association of the Republic of China, promoting Taiwan's strengths and core value proposition as an Asian Asset Management Center to the international community. At the same time, TABF continued serving as the Secretariat of The Asian-Pacific Association of Banking Institutes (APABI), organizing and participating in the second Virtual Roundtable to promote regional financial training exchange and collaboration. TABF also hosted important visiting delegations from organizations including the Trust Companies Association of Japan (TCAJ), American Council of Young Political Leaders (ACYPL), and Banking Academy of Vietnam (BAV). The TABF Connect International Financial Salon series has become an international exchange platform, enhancing the global visibility and international influence of Taiwan's financial industry.



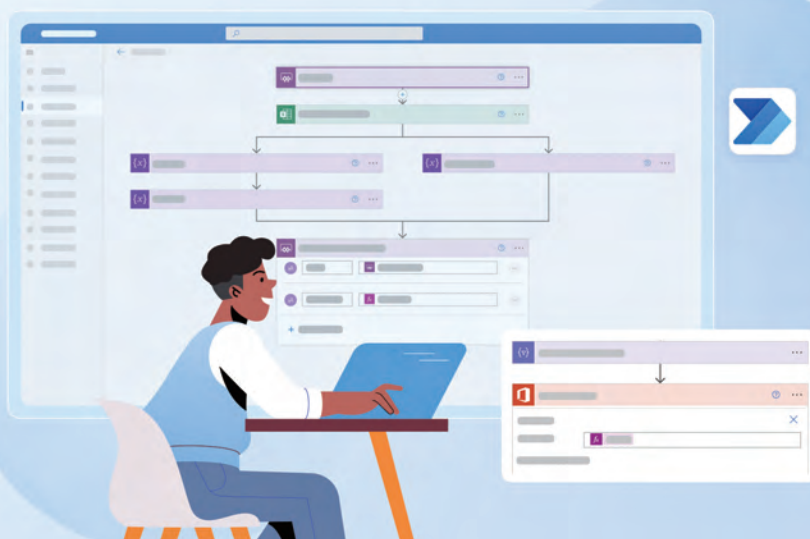


A New Intelligent Operations Model with RPA

In alignment with TABF's ongoing digital transformation strategy, the Information Technology Department has continued to enhance the quality of its digital services and security governance while maintaining personal data privacy protection and stable system operations. This year, the Department further strengthened its IT system management by introducing Robotic Process Automation (RPA) and intelligent tools into system operations and maintenance. These initiatives established a solid digital operational foundation centered on business development, effectively improving overall system performance and service quality.

RPA automates repetitive tasks which previously relied on routine manual inspections. Digital automation now enables uninterrupted 24-hour monitoring while further integrating automated alerts and issue remediation. These enhancements significantly improve monitoring accuracy and responsiveness, allowing technical personnel to focus on higher-value project development. System abnormalities can be detected at an early stage and trigger preliminary resolution mechanisms, thereby ensuring operationally resilient digital services with high availability.

This system monitoring mechanism further supports the stable advancement of digital services across all business units, promotes a collaborative cross-departmental creation environment, and ensures that both employees and learners enjoy stable, high-quality digital service experiences. Building upon this foundation, TABF will progressively establish more intelligent analytics-driven operational monitoring mechanisms, laying an important cornerstone for continued digital transformation.





**Total Participants
in Activities:**

Over **2,580**

**Total Blood
Donations Collected:**

Over **3,110** bags

Total Volume of Blood Donated:

Over **780,500** c.c.

Finance with Love: Ending Blood Shortages Together

TABF continues to respond to social needs through concrete actions while promoting financial inclusion, working together with various sectors to create positive social impact to fulfill the principles of sustainable development and corporate social responsibility (CSR). Ever since 2011, TABF has collaborated with the Taipei Exchange (TPEX), Taiwan Futures Exchange (TAIFEX), Taiwan Clearing House, and Taipei Blood Center to organize the annual Finance with Love: Ending Blood Shortages Together joint blood donation campaign, uniting the financial industry in support of public welfare.

In addition to the participation of 13 nearby bank branches, TABF further expanded the initiative this year by collaborating with the Banxi Borough Office, while also continuing its existing partnership with the Dingdong Borough Office, Zhongzheng District. Integrating cross-institutional local community networks, the campaign successfully broadened its outreach and strengthened

public participation. The event was held simultaneously at TABF headquarters and the Nanhai Road Blood Donation Center, with enthusiastic participation at both locations.

This year's campaign attracted 383 participants and collected 516 bags of blood, totaling a record 129,000 c.c., and demonstrating the support of the financial industry and the commitment of the public toward charity. Through the continuous promotion of this signature initiative, TABF has effectively integrated cross-institutional resources and further strengthened its connection with society.

TABF will continue refining this initiative by engaging more partners and social forces, expanding the scope of its impact to jointly foster a more resilient and compassionate social environment.

Community Cinema: Strengthening Neighborhood Bonds and Giving Back to the Community

TABF has continued promoting the Community Cinema public welfare initiative to strengthen local engagement



and practice social care. This interactive cultural exchange platform provides the local community with accessible opportunities to enjoy arts and leisure activities in their daily lives, encouraging interpersonal interaction and connection while gradually building mutual trust.

TABF would also like to express its special appreciation to the Dingdong Borough Office, Zhongzheng District for its support in disseminating event information and distributing tickets through its networks, encouraging nearby residents and their families to participate. This year's screenings received enthusiastic responses and strong attendance, fostering interaction and communication among participants in a relaxed and enjoyable atmosphere.

This initiative not only strengthened TABF's connection with local communities, but also further demonstrated its commitment to social engagement beyond professional financial education. TABF will continue promoting such public welfare initiatives to deepen interaction and collaboration with all sectors of society, working together to create a more inclusive and compassionate social environment.

Finance with Love: Learning Without Barriers

TABF has long been dedicated to promoting financial education and literacy to fulfill its mission of disseminating financial knowledge.

Launched in 2016, the Love Learning Lecture Series entered its tenth year in 2025. The program invites experts from different fields to participate, utilizing digital streaming

and multimedia formats to ensure uninterrupted learning. 2025 lecture topics included real estate market trends, gender equality practices for financial institutions, fraud prevention, friendly service principles and financial exploitation from the perspective of fair customer treatment, the sustainable finance ecosystem, personal tax planning, AI trends, and macroeconomics and global market analysis. These eight sessions served 2,951 participants.

In addition, TABF continued organizing the Grassroots Financial Outreach Service Caravan to support local empowerment. In 2025, a special series was arranged with the theme Central Bank Regulations on Real Estate Mortgage Lending Operations for Financial Institutions – Home Mortgage Loans, with four sessions serving nearly 400 participants. TABF will continue extending the reach of learning opportunities, actively supporting Taiwan's primary sector, promoting local financial vitality, and spreading the spirit of lifelong learning and shared social prosperity.





Balance Sheet

December 31, 2025 & December 31, 2024

Unit : NT\$1,000

		December 31, 2025		December 31, 2024	
Item		Amount	%	Amount	%
Assets	Current Assets	1,174,112	40.22	1,216,906	44.75
	Fund & Investment	968,531	33.18	808,358	29.72
	Real Estate, Plant and Equipment	758,107	25.97	674,022	24.78
	Intangible Assets	11,312	0.39	14,884	0.55
	Other Assets	7,142	0.24	5,330	0.20
Total		<u>2,919,204</u>	<u>100.00</u>	<u>2,719,500</u>	<u>100.00</u>

		December 31, 2025		December 31, 2024	
Item		Amount	%	Amount	%
Liabilities	Current Liabilities	208,664	7.15	211,693	7.78
	Other Liabilities	61,650	2.11	50,197	1.85
Fund and Surplus		2,648,890	90.74	2,457,610	90.37
Total		<u>2,919,204</u>	<u>100.00</u>	<u>2,719,500</u>	<u>100.00</u>

Income Statement

Years Ended December 31, 2025 & December 31, 2024

Unit : NT\$1,000

	December 31, 2025		December 31, 2024	
Item	Amount	%	Amount	%
Operating Income	706,705	100.00	726,185	100.00
Operating Expenses	698,278	98.81	723,369	99.62
Operating Surplus	8,427	1.19	2,816	0.38
Non-Operating Income	107,744	15.25	95,755	13.19
Non-Operating Expenses	5,886	0.83	1,083	0.15
Non-Operating Surplus	101,858	14.42	94,672	13.04
Surplus for the Year(Pre-taxed)	110,285	15.61	97,488	13.42
Income Tax	2,213	0.31	3,775	0.52
Surplus for the Year(After-taxed)	108,072	15.30	93,713	12.90



Research In 2025

Commissioned Research	
1	Feasibility Study on the Expansion of Banking Operations through Private Debt
2	2024 Sustainable Finance Assessment
3	Quantum Technology: Impacts and Responses for Taiwan's Financial Sector
4	Study on Geopolitical Risks for Taiwan's Financial Industry
5	Updates and Additions to Competency Standards for Key Talent in Financial Holding Companies, Banks, and Credit Card Institutions
6	Financial Advice White Paper in 2025
7	2025 Sustainable Finance Assessment
8	2025 Outsourced Project for the Evaluation of the Fair Customer Treatment Principles
9	Study on International Development Trends and Regulatory Frameworks for Digital Assets: Implications, Impacts, and Opportunities for the Banking Industry

Self-initiated Research

1	2024 Study on Supply and Demand of Key Talent in the Banking Industry
2	Study on Asset Tokenization Opportunities in the Financial Industry
3	2025 Study on Supply and Demand of Key Talent in the Banking Industry
4	Study on Small-Amount Remittances for Foreign Migrant Workers
5	Research on a Special Act for Asset Management
6	Research on Strategies for Developing Taiwan as an Asian Asset Management Center
7	The Impact of Adoption of the Next-Generation Solvency Regime on the Life Insurance Industry and Related Policy Recommendations
8	Stablecoins and a CBDC: Exploring Taiwan's Future Path Based on International Experience

Innovation Projects

1	HRTech Innovative Experiment
2	Analysis of the Fundamental Integrated Test (FIT) for Banking and Finance
3	Research on Professional Talent Certification Mechanisms
4	Project on AI-Assisted Scenario Testing for Pre-Course Preparation of the Advanced Asian Asset Management Program



Financial Training Events and Enrollments in Previous Years

Year	Sessions	Enrollments
1981 ~ 1989	618	34,158
1990 ~ 1999	3,076	148,024
2000 ~ 2005	5,950	246,557
2006	1,242	55,631
2007	1,544	64,942
2008	1,666	83,009
2009	1,640	73,797
2010	1,474	63,830
2011	1,451	60,795
2012	1,558	60,355
2013	1,717	97,912
2014	1,767	69,959
2015	1,987	91,618
2016	2,212	93,937
2017	2,632	119,075
2018	2,555	302,987
2019	2,543	112,462
2020	2,310	115,159
2021	2,224	134,628
2022	2,140	158,173
2023	2,574	169,370
2024	2,639	177,177
2025	2,638	173,945
Total	<u>50,157</u>	<u>2,707,500</u>

	Sessions	Enrollments
2025 In-person	1,670	76,675
2025 Online	651	74,978
2025 E-course	317	22,292
Total	<u>2,638</u>	<u>173,945</u>

Proficiency Tests in 2025

Test Name	Registrations
Proficiency Test for Trust Operations Personnel	26,718
Certificate for the Subject Test-Laws and Regulations on Trusts	187
Proficiency Test for Bank Internal Control and Audit	18,153
Proficiency Test for Bank Internal Control and Audit (English Version)	19
Basic Test on Financial Markets and Professional Ethics	9,125
Basic Proficiency Test for Bank Lending Personnel	9,673
Advanced Proficiency Test for Bank Lending Personnel	188
Proficiency Test for Debt Collection Personnel	1,457
Basic Proficiency Test for International Banking Personnel	11,424
Proficiency Test for Financial Planning Personnel	3,845
Proficiency Test on Foreign Exchange Trading	229
Certification Test for Financial Derivatives Sales Personnel	15,507
Basic Proficiency Test for Financial Risk Management	2,839
Basic Test on FinTech Knowledge	7,204
Professional Exam for Anti-Money Laundering and Countering Terrorism Financing Specialists	2,700
Certification Test for Eldercare Financial Planning Consultants	3,609
Certification Test for Family Trust Planning Consultants	2,876
Basic Test on Sustainable Development	11,916
Total	<u>127,669</u>

Fundamental Integrated Test for Banking and Finance in 2025

Test Name	Registrations
Subject I (Accounting & Monetary Economics)	1,636
Subject II (Negotiable Instruments Act & Banking Act)	1,694
Total	<u>3,330</u>



Publications and Promotions in Previous Years

Years	New Titles	Copies		
		For Test Reference	Others	Total
1981 ~ 1999	143	34,000	1,033,600	1,067,600
2000 ~ 2004	97	697,400	380,950	1,078,350
2005 ~ 2009	152	250,802	274,451	525,253
2010	27	46,472	43,452	89,924
2011	27	28,552	42,176	70,728
2012	28	32,946	36,751	69,697
2013	31	16,151	49,213	65,364
2014	33	22,248	56,554	78,802
2015	29	22,361	51,765	74,126
2016	30	24,406	42,837	67,243
2017	27	25,803	37,455	63,258
2018	20	42,855	33,471	76,326
2019	20	24,488	44,963	69,451
2020	18	24,015	34,730	58,745
2021	16	30,930	6,882	37,812
2022	18	19,493	7,560	27,053
2023	17	18,032	10,948	28,980
2024	17	13,947	8,406	22,353
2025	10	15,083	7,297	22,380
Total	<u>760</u>	<u>1,390,984</u>	<u>2,203,461</u>	<u>3,594,445</u>

Year	Financial Education	
	Sessions	Participants
2018	61	29,945
2019	129	31,526
2020	134	19,621
2021	257	14,153
2022	290	12,692
2023	800	24,389
2024	1,093	35,820
2025	1,539	52,588
Total	<u>4,303</u>	<u>220,734</u>



Major Events in 2025

January	• Hosted the ACAMS Annual AML & Anti-Financial Crime Conference • Hosted on behalf of the Taiwan Financial Services Roundtable: the 2025 Financial Education Program for Universities and Colleges, 2025 Financial Literacy Learning Program, and 2025 Indigenous Financial Education Program
February	• Launched the TABF Podcast • Signed an MoU with National Chung Cheng University • Became an official member of the Global Capacity Building Coalition (GCBC) • Hosted a delegation from the Trust Companies Association of Japan (TCAJ)
March	• Hosted the 2nd Sustainable Finance Evaluation Awards Ceremony and TABF Connect International Finance Salon Series – Spring Session • Launched pilot operations of the Online Oral Examination Scoring System
April	• Revamped the print edition of <i>The Taiwan Banker</i> magazine • Co-organized the CSR Financial Well-being Campaign in Chiayi County with the Financial Information Service Co., Ltd. and Taiwan Insurance Institute • Signed an MoU with the School of Banking and Finance, National Sun Yat-sen University • Co-hosted the first webinar with Z/Yen Group entitled Taiwan's AI-Driven Financial Innovation & Digital Transformation: The Next Big Opportunity in the Global Market • Hosted a delegation from the Council on International Educational Exchange (CIEE) and Western Michigan University (WMU) • Conducted the first validation of the HRTech Innovation Pilot Project integrated with actual recruitment
May	• Organized the Tokyo Financial Cybersecurity and Anti-Fraud Technology Delegation • Hosted the 2025 ESG Finance Leaders' Roundtable Forum – Advancing a New Era of Transition Finance • Signed MoUs with the Frankfurt School of Finance & Management and Chartered Banker Institute (CBI) • Hosted a delegation from the Ministry of Finance Japan
June	• Launched the Leadership Executive Advancement Program (LEAP), Cybersecurity and Information Security Executive Program (CISE), and International Talent Development Program (ITDP) • Organized the 2025 Grassroots Financial Outreach Service Caravan forum series • Held the 2025 Human Resource Executives Luncheon • Hosted the 2025 Financial Knowledge Olympiad on behalf of the FSC • Signed MoUs with the Ministry of National Defense and Fu Jen Catholic University • Hosted a delegation from the American Council of Young Political Leaders (ACYPL) • Held the TABF Connect International Finance Salon Series – Summer Session • Implemented Digital Signature Certificates

July	• Launched the Asian Asset Management Center Talent Development Program • Introduced the computer-based Basic Test on Sustainable Development • Hosted the 2025 Singapore High-Asset Wealth Management Study Tour, International Advanced Banking Training Program for Banking Talent Program (IABTP), 2025 AML Financial Literacy Instructor Workshop, and 2025 AML/CFT/CPF Seminar for the Financial Industry • Hosted the 2025 Financial Education Program for the Armed Forces on behalf of the Ministry of National Defense • Hosted the Focus Group Sharing Session – FinTech-Themed Promotion Event on behalf of the FSC • Organized the Finance with Love: Ending Blood Shortages joint blood donation campaign and Community Cinema – Summer Session • Hosted a delegation from the Cordillera Administrative Region Cooperative Union (CARCU) • Co-hosted the second webinar with Z/Yen Group entitled From Vision to Action: Taiwan's Sustainable Finance Transformation
August	• Held the launch ceremony for the 2025 Indigenous Financial Education Program • Commenced the Section Chief Training Program • Signed an MoU with National Defense University • Attended the First Banking Convention of Paraguay hosted by the Paraguayan Banking Association (ASOBAN)
September	• Hosted the Banking Examination and Audit Program (BEAP) • Held the 2025 Compliance Officers Exchange Forum • Revamped <i>The Taiwan Banker</i> website • Co-organized the Senior Financial Well-being CSR Program with Mega Bank • Signed a tripartite MoU with the New Taipei City Youth Department and Fu Jen Catholic University • Organized and attended the 2nd Virtual Roundtable as the Secretariat and member institute of the Asian-Pacific Association of Banking Institutes (APABI) • Hosted a delegation from the Banking Academy of Vietnam (BAV) • Co-hosted the Taiwan Financial Promotion Forum – London Edition with Z/Yen Group and the Bankers Association
October	• Organized FinTech Taipei 2025 • Hosted the 2025 Financial Education Instructor Workshop, International Asset Management Forum: Investment Strategies from Family Succession to Global Allocation, and Financial Literacy Promotion Program for Younger Generations on behalf of the Taiwan Financial Services Roundtable • Opened the Central Taiwan Service Center and opened newly renovated computer-based testing facilities • Signed an MoU with the Swiss Association for Quality (SAQ) • Co-hosted the third webinar with Z/Yen Group entitled Shaping Taiwan into Asia's Asset Management Center
November	• Co-organized the 7th Treating Customers Fairly Awards Ceremony • Hosted the Final Round and Awards Ceremony for the 2025 Financial Knowledge Olympiad • Participated in the 2025 Financial Services Charity Carnival – Chiayi Session • Hosted a delegation from the Cordillera Administrative Region Cooperative Union (CARCU)
December	• Hosted the Asian Asset Management Executive Workshop and Asian Asset Management Executive Forum • Held the Presentation for the 2025 Chiayi County CSR Financial Well-being Campaign and Community Cinema – Winter Session

People Passion Professionalism Precision

人人 · 熱忱 · 專業 · 精實



TABF

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台灣金融研訓院

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